

2020-10-26

Stress, burnout, and coping strategies of frontline nurses during the COVID-19 epidemic in Wuhan and Shanghai, China

Zhang, Y

<http://hdl.handle.net/10026.1/16468>

10.3389/fpsy.2020.565520

Frontiers in Psychiatry

Frontiers Media

All content in PEARL is protected by copyright law. Author manuscripts are made available in accordance with publisher policies. Please cite only the published version using the details provided on the item record or document. In the absence of an open licence (e.g. Creative Commons), permissions for further reuse of content should be sought from the publisher or author.

Stress, burnout, and coping strategies of frontline nurses during the COVID-19 epidemic in Wuhan and Shanghai, China

Yuxia ZHANG¹, Chunling WANG¹, Wenyan PAN¹, Jili ZHENG¹, Jian GAO², Xiao HUANG³,
Shining CAI¹, Yue ZHAI⁴, Jos M. LATOUR^{5*}, Chouwen ZHU^{6,7*}

Journal: Frontiers in Psychiatry

Acceptance date: 2 October 2020

DOI: 10.3389/fpsy.2020.565520

¹Department of Nursing, Zhongshan Hospital, Fudan University, Shanghai, 200032, China.

²Department of Biostatistics, Zhongshan Hospital, Fudan University, Shanghai, 200032, China.

³Department of Psychology, Zhongshan Hospital, Fudan University, Shanghai, 200032, China.

⁴School of Nursing, Fudan university, Shanghai, 200032, China.

⁵School of Nursing and Midwifery, Faculty of Health: Medicine, Dentistry and Human Sciences, University of Plymouth, Plymouth PL48AA, United Kingdom.

⁶Department of Hospital Administration, Zhongshan Hospital, Fudan University, Shanghai, 200032, China.

⁷Department of Gastroenterology, Zhongshan Hospital, Fudan University, Shanghai, 200032, China.

*** Correspondence:**

Chouwen ZHU, Zhongshan Hospital, Fudan University, Shanghai, China, zhu.chouwen@zs-hospital.sh.cn and Jos M. LATOUR, University of Plymouth, Plymouth, United Kingdom, jos.latour@plymouth.ac.uk

Keywords: COVID-19, stress, burnout, coping strategy, nurses, mental health, psychiatry, psychology

24 **ABSTRACT**

25 **Background:** Nurses at the frontline of caring for COVID-19 patients might experience mental
 26 health challenges and supportive coping strategies are needed to reduce their stress and burnout. The
 27 aim of this study was to identify stressors and burnout among frontline nurses caring for COVID-19
 28 patients in Wuhan and Shanghai and to explore perceived effective morale support strategies.

29 **Method:** A cross-sectional survey was conducted in March 2020 among 110 nurses from Zhongshan
 30 Hospital, Shanghai, who were deployed at COVID-19 units in Wuhan and Shanghai. A COVID-19
 31 questionnaire was adapted from the previous developed 'psychological impacts of SARS'
 32 questionnaire and included stressors (31 items), coping strategies (17 items), and effective support
 33 measures (16 items). Burnout was measured with the Maslach Burnout Inventory

34 **Results:** Totally, 107 (97%) nurses responded. Participants mean age was 30.28 years and 90.7%
 35 were females. Homesickness was most frequently reported as a stressor (96.3%). Seven of the 17
 36 items related to coping strategies were undertaken by all participants. Burnout was observed in the
 37 emotional exhaustion and depersonalization subscales, with 78.5% and 92.5% of participants
 38 presenting mild levels of burnout, respectively. However, 52 (48.6%) participants experienced a
 39 severe lack of personal accomplishment. Participants with longer working hours in COVID-19
 40 quarantine units presented higher emotional exhaustion (OR=2.72, 95%CI 0.02-5.42; p=0.049) and
 41 depersonalization (OR=1.14, 95%CI 0.10-2.19; p=0.033). Participants with younger age experienced
 42 higher emotional exhaustion (OR=2.96, 95%CI 0.11-5.82; p=0.042) and less personal
 43 accomplishment (OR=3.80, 95%CI 0.47-7.13; p=0.033).

44 **Conclusions:** Nurses in this study experienced considerable stress and the most frequently reported
 45 stressors were related to families. Nurses who were younger and those working longer shift-time
 46 tended to present higher burnout levels. Psychological support strategies need to be organized and
 47 implemented to improve mental health among nurses during the COVID-19 pandemic.

48 **INTRODUCTION**

49 COVID-19, a novel coronavirus featuring human-to-human transmission (1) and has spread
 50 throughout the world since its outbreak in December 2019 with thousands of new cases emerging
 51 daily during its peaks (2). The world has experienced several pandemics of contagious diseases in the
 52 past two decades such as SARS in 2003, H1N1 in 2009, Ebola, Zika and MERS in 2014~2016 (3).
 53 High levels of psychological stress have been documented among nurses who cared for infected
 54 patients during these disease outbreaks (4-6).

55 Frontline nursing and medical staff, especially in the early stages of epidemics, have suffered from
 56 anxiety and depression due to high workload, insufficient personal protective equipment, lack of
 57 knowledge of the pathogen and direct contact with patients (7-10). Consequently, nurses have
 58 commonly reported to experience a greater decline of morale and decreased job satisfaction due to
 59 the nature of the profession (11). Therefore, mental health initiatives are important to support nurses
 60 and doctors during an unprecedented health crisis of a pandemic (12, 13).

61 Burnout syndrome, a state of emotional exhaustion, is prevalent among nurses working in critical
 62 care areas across the world. A review and meta-analysis of 13 included studies using the Maslach
 63 Burnout Inventory (MBI) with a total sample of 1,566 emergency nurses revealed that burnout
 64 prevalence is high (14). Around 30% of the included nurses showed burnout in each of the three
 65 subscales of the MBI with the highest affected levels in the Depersonalization subscale followed by
 66 the Emotional Exhaustion and Personal Accomplishment subscales (14). A study among 3,100 nurses
 67 and 992 physicians working in 159 Asian intensive care units documented that nurses and physicians
 68 had high levels of burnout, 52% and 50.3% respectively (15).

69 Studies revealed that the factors related to working environment, shift work, and workloads can lead
 70 to the burnout among clinical nurses (16). Consequently, this can negatively impact the quality and
 71 safety of patient care. The emergent infection disease outbreaks expose nurses to risks of infection
 72 and may trigger or aggravate burnout levels among frontline nurses. A study investigating factors of
 73 burnout among nurses working at the frontline during the SARS outbreak identified that nurses who
 74 were single and having been quarantined during the outbreak had higher level of depressive
 75 symptoms (17). Subsequently, three years later, this group of nurses who also had been exposed other
 76 traumatic events experienced ongoing high level of depression symptoms (17).

77 During the outbreak of COVID-19 in China, medical teams nationwide have been assigned to
 78 support local health workers in Wuhan, Hubei Province, the area that has been worst affected by the
 79 pandemic. Zhongshan Hospital of Fudan University, a tertiary teaching hospital in Shanghai,
 80 organized a medical team consisting of 30 physicians and 104 nurses to support hospitals in Wuhan
 81 (18). Additionally, another six nurses were deployed to the Shanghai Public Health Medical Center, a
 82 COVID-19-designated hospital (19). These nurses had at least three-year work experience in
 83 emergency, critical care, respiratory and infection departments. The frontline nurses took over two
 84 intensive care units with 34-beds respectively. They left their families and lived in the designated
 85 hotels. Additionally, they cared for COVID-19 infected patients with new colleagues in a new
 86 working environment. All of these were exposed to an extremely stressful environment.

87 The unknown and uncertain hospital environment with COVID-19 patients may aggravate burden
 88 and increase stress among nurses while fighting the epidemic. To address these mental health
 89 challenges and well-being of nurses who work in the frontline of the COVID-19 pandemic,
 90 psychological support should be provided by hospital management and organizations that meet the

needs of these vulnerable group of nurses. Therefore, the aim of this study was to identify stressors and burnout among nurses who cared for COVID-19 patients during their stay in the frontline and to explore coping strategies and perceived effective support factors to address stressors.

MATERIALS AND METHODS

Design and procedure

A prospective observational survey design was adopted for this study. The guideline ‘The Strengthening the Reporting of Observational Studies in Epidemiology (STROBE) Statement: guidelines for reporting observational studies’ was used to report the study (20). A total of 110 nurses were eligible to participate, including 104 nurses in Wuhan Renmin hospital and six nurses in Shanghai Public Health Medical Center. The two designated hospitals both admitted COVID-19 patients only. The study and questionnaires were designed in 25-29 February and was conducted using an online survey platform between 10-14 March 2020. At that time, participants had worked on the frontline for more than one month, and all participants cared for severe and critically ill COVID-19 patients.

Measures

Sociodemographic variables were collected. These included age (≤ 30 years or >30 years), gender, marital status, family composition (number of children), education degree, nursing degree, work experience (≤ 8 years or >8 years), work environments (quarantine, semi-quarantine or COVID-19 free units), and working hours per week of those working in quarantine areas.

A self-administered COVID-19 questionnaire was adapted from a survey designed and used during the SARS epidemic measuring the psychological impacts of SARS of frontline nurses (21). Several items were modified and added through an online panel discussion and consultation with five frontline nurses. The content validity index (CVI) of the revised questionnaires was 9.4. A pilot study with 23 nurses confirmed the acceptability of the final version of the COVID-19 questionnaire. The final COVID-19 questionnaire included three subscales: 1) Stressor subscale including 31 items with a 4-point answer option scale (0=not at all; 1=slightly; 2=moderately; 3=very much); 2) Coping strategies subscale including 17 items with a 4-point answer option scale (0=almost never; 1=sometimes; 2=often; 3=almost always); and 3) Effective support subscale including 16 items with a 4-point answer option scale (0=not effective; 1=mildly effective; 2=moderately effective; 3=very effective).

Burnout was measured using the 22-item Maslach Burnout Inventory (MBI), developed and validated by Maslach and Jackson, and is divided into three subscales: Emotional Exhaustion (EE, 9 items), Depersonalization (DP, 5 items) and Lack of Personal Accomplishment (PA, 8 items) (22,23). The EE subscale measures feelings of being emotionally strained and exhaustion by own work. The DP subscale measures an unfeeling and impersonal response toward the recipients of care. Higher mean scores relate to a higher degree of experiencing burnout. The items in the PA subscale measure feelings of competence and successful achievements. Scores of this subscale are reversed and lower mean scores indicate a higher degree of experienced burnout. Each item of the MBI is scores on a 7-point scale ranging from 0 (never) to 6 (every day). The range of the subscales scores are; EE=0-54, DP=0-30, and PA=0-48 (reversed).

Data Analysis

The analyses were performed using IBM-SPSS version 22.0 (IBM, New York, NY, USA) and R statistical software (R, version 3.5.1; R Project). Normally distributed measurement data are presented as mean and standard deviation, and categorical data are presented as frequency (percentage). Normally distributed continuous variables were compared using one-way analysis of variance. The Pearson χ^2 test was applied to all categorical variables. A restricted cubic spline was employed to estimate the relation between age and working time in quarantine areas and burnout level. The internal consistency of the two questionnaires on subscale level was calculated by Cronbach's alpha. All significance tests were two-sided, and $P < 0.05$ was considered statistically significant.

Ethics

The study was approved by the Research Ethics Committee of Zhongshan Hospital, Fudan University (B2020-075). The study was conducted in accordance with the International Council for Harmonization and Good Clinical Practice principles. The study adhered to the ethical principles stated in the Declaration of Helsinki (24). Informed consent was obtained from each participant before data collection. Participants could withdraw from the study at any time without providing a reason. The survey was anonymous, and confidentiality of information was assured.

RESULTS

Demographic characteristic

A total of 107 (97%) participants responded to the questionnaires. Participants had a mean age of 30.28 (SD 5.49) years, and 66.36% of the nurses were under 30 years old. Most frontline nurses were female (90.65%), 42.06% were married, and 30.84% had children. The mean work experience was 8.63 (SD 6.45) years, and 67.29% had worked for less than 8 years. Among the 107 participants, 91.59% have worked in quarantine areas (**Table 1**).

COVID-19 questionnaire

The COVID-19 questionnaire with the three subscales revealed adequate internal consistency measures. The Cronbach's α of three subscales were: Stressors, α 0.90; Coping Strategies, α 0.77; Effective Support, α 0.84.

Among the 31 items of the subscale Stressors in the COVID-19 questionnaire, the stressors that ranked and scored highest were homesickness (96.3%, mean 1.97), followed by uncertainty how long the current working status will last (85.0%, mean 1.19), worrying I might get infected myself (84.1%, mean 1.05), prolonged wearing of protective equipment will damage my skin (75.7%, mean 1.11), and discomfort caused by protective equipment (75.7%, mean 1.07) (**Table 2**).

In the subscale Coping Strategies, the top 5 common strategies indicated by participants to cope with stress were: Taking preventive measures; Actively learning about COVID-19; Actively learning professional knowledge; Adjusting attitude and facing the COVID-19 epidemic positively; and Chatting with family and friends (**Table 3**). Seven of the 17 coping items were performed by all study participants (**Table 3**).

All 16 items listed in the subscale Effective Support were regarded as effective measures by most frontline nurses. Seven items were rated as an effective support measure by all participants. The top five ranked most effective support measures to reduce stress as perceived by the study participants

were: Support from supervisors; Sufficient material supply; Allowance provided by government; Clear instruction on treatment procedures; and Adequate knowledge of COVID-19 (**Table 4**).

Burnout inventory

The Cronbach's α coefficients for the subscales Emotional Exhaustion, Depersonalization, and Lack of Personal Accomplishment were 0.88, 0.80, and 0.75, respectively. The results retrieved from the MBI questionnaire of our frontline nurses are presented in **Table 5**. The overall mean score in the subscale Emotional Exhaustion was 12.27 (SD 7.14) with most of the scores being mild (scores ≤ 16 , $n = 84$, 78.5%) among the participants. The Depersonalization subscale revealed only mild burnout score with most of the participants having a score ≤ 16 (overall subscale mean score: 2.07; SD 2.78). However, 52 (48.6%) participants experienced a severe lack of personal accomplishment.

Associated factors of burnout level

Subgroup analysis was conducted to explore the burnout level in different subgroups. Participants with younger age, less working experience and longer working time in quarantine areas presented higher burnout levels in the subscale Emotional Exhaustion. A higher level of burnout in the subscale Depersonalization was observed among participants in the subgroup with longer working time in quarantine areas. Participants with younger age, lower degrees and longer work experience showed less burnout in the subscale Lack of Personal Accomplishment (**Supplementary Material 1**). Burnout levels related to Emotional Exhaustion and Depersonalization decreased with increasing age and working time in quarantine areas (**Figure 1**).

DISCUSSION

This study aimed to explore the main stressors and burnout and investigated how nurses release their stress. This information may provide evidence for hospitals to offer appropriate support to frontline nurses during their stay on the frontline.

Participants in our study were relatively young and less experienced, however, were motivated to work on the frontline. Consistent with previous findings, our study showed that a significant proportion of participants reported multifaceted stress of various severities. Loneliness has been recognized in other studies as a major stressor among nurses working in quarantine areas during epidemic outbreaks (25, 26). This issue is undoubtedly magnified among our study participants since they had to separate from their families and stay at designated hospitals during their placements. Stressors related to families, 'homesickness', 'the epidemic may endanger my family members', and 'I might pass the virus to my family because of my occupation', ranked high among our study participants. Organizations should provide support to their families to help frontline nurses feel assured. Our hospital union arranged home visits and provided necessary assistance to relieve nurses' concerns. Correspondingly, family support is highly valued by frontline nurses during these stressful periods (27).

Most nurses worked in quarantine areas and cared for critically ill COVID-19 patients while wearing personal protective equipment. As a consequence, several stressors were related to the personal protective equipment, including 'prolonged wearing of protective equipment will damage my skin', 'discomfort caused by protective equipment', and 'delivering suboptimal nursing care because of inconvenience associated with wearing protective equipment', which has been confirmed by FitzGerald and colleagues during the H1N1 Influenza 2009 epidemic (4). Skin protectors could be offered to key-workers to relieve the pressure and discomfort associated with protective equipment.

214 The human-to-human transmission characteristics of COVID-19 expose health workers at high risk.
 215 As expected, the stressor of ‘worrying I might get infected myself’ ranked high which is echoed in
 216 other previous studies (28, 29), while ‘hearing about hospital workers who were infected or died’
 217 also aggravated the concern about being infected. During the SARS outbreak in Hong Kong in 2003,
 218 staff who noticed that co-workers were infected found this as the most distressing experience evoking
 219 fear about their own personal vulnerability (5).

220 It is encouraging to notice that nurses on the frontline positively taking measures to cope with stress.
 221 Khalid et al.¹⁹ noted that strict protection is essential in helping hospital staff through the epidemic
 222 (30). All participants in our study undertook preventive measures in the working areas. Nurses’
 223 concern about inadequate expertise in handling challenging tasks was noted in previous epidemic
 224 outbreaks (17,28) and is also common among the frontline nurses in our study. All nurses have been
 225 actively obtaining new knowledge about COVID-19 to build their confidence in providing care.

226 Only a small proportion of participants reported the need to see a psychiatrist, indicating that most
 227 nurses managed to adapt to the situation by themselves, which was similar to the results of another
 228 COVID-19 study on mental health issues among medical staff (31). In previous studies involving
 229 nurses with first-hand experience caring for patients during a disease outbreak, 19% had alcohol
 230 abuse/dependence (32), 8.8% experienced severe depression (30). Several studies showed 10-33%
 231 nurses had posttraumatic stress disorder symptoms (27, 32-33). Moreover, previous studies also
 232 demonstrated nurses continued to experience a degree of psychological impact after the pandemic
 233 had receded (34, 35). In our study, a small number of participants who had a negative response to
 234 stress might be at high-risk for mental health disorders. Continuous attention should be paid to these
 235 groups, and psychological intervention should be applied in a timely manner.

236 We also investigated the burnout level of participants to explore emotional reactions to stressors.
 237 Fortunately, most participants reported normal mental health conditions comparable with nurses in
 238 regular working environments (36, 37). A few participants showed moderate to severe emotional
 239 exhaustion and depersonalization after one month working on the COVID-19 frontline. We noted
 240 that nearly half of the participants presented a severe lack of personal accomplishment. We speculate
 241 that this might be associated with the severity and rapid progression of COVID-19 infections. There
 242 is no effective treatment for the disease so far. Although various supportive measures have been
 243 applied, numerous patients rapidly deteriorate to critical conditions and die. This might decrease
 244 nurses’ confidence and feeling of personal accomplishment. In the subgroup analysis of factors
 245 associated with burnout level, we found that participants with younger age and longer working time
 246 in quarantine areas showed higher levels of burnout. This might be related to the inexperience of
 247 young nurses. Their lack of opportunities to witness critical occasions might make them more
 248 vulnerable when facing death of patients due to COVID-19. Continuous attention and psychological
 249 assistance should be offered to these vulnerable group of nurses.

250 In our study, most explored support measures were reported to be effective by participants. Support
 251 from team leaders and sufficient material supply were considered the most important measures.
 252 Additionally, benefits such as an allowance, career promotion and nutrition supply should be
 253 provided to encourage frontline nurses. Adequate understanding of COVID-19 could increase nurses’
 254 confidence and sufficient training should be offered. Experience from senior staff and encouragement
 255 from colleagues were also considered effective. Several morale supportive interventions for nurses
 256 working in highly stressful environments have been identified in previous studies, including positive
 257 attitudes in the workplace and acknowledgement of their efforts (29, 37), social and family support
 258 (37), clear communication of directives (34), and support from supervisors and hospitals (27, 28, 39).

259 Nurses especially appreciate the offering of counselling/psychiatric services (5, 21, 26) and financial
260 compensation (5, 41) from the organization.

261 This study has several limitations. Firstly, our participants were from a single hospital in Shanghai,
262 and the generalizability of the findings to other populations remains to be verified. Secondly, the
263 questionnaire originated from a previous study and was revised by our study team. Further
264 verification based on a larger sample should be considered. Thirdly, we recognize the disadvantages
265 of self-administered questionnaires which may limit the depth of the experiences (42, 43). Adding
266 open-ended questions or interviews with nurses might contribute to a better understanding of the
267 impact of COVID-19 in clinical practice. Finally, this study was a cross-sectional observational
268 study. Follow-up on the short-term and long-term psychological impacts of epidemics need to be
269 investigated in future studies.

270 In conclusion, nurses who cared for COVID-19 patients in this study experienced considerable stress,
271 and the most frequently reported and serious stressors were related to families. Most frontline nurses
272 positively undertook strategies to cope with stress. Nurses who were younger and who worked longer
273 time in quarantine areas tended to present higher burnout levels. Morale support interventions,
274 including management support, material support and allowances, should be considered to support
275 frontline nurses in their social and psychological well-being.

276 REFERENCES

- 277 1. Phan LT, Nguyen TV, Luong QC, Nguyen TV, Nguyen HT, Le HQ, et al. Importation and human-
278 to-human transmission of a novel coronavirus in Vietnam. *New Engl J Med*. 2020;382:872-4. doi:
279 10.1056/NEJMc2001272
- 280 2. Paules CI, Marston HD, Fauci AS. Coronavirus infections - more than just the common cold.
281 *JAMA*. 2020 online ahead of print. doi: 10.1001/jama.2020.0757
- 282 3. Morens DM, Daszak P, Taubenberger JK. Escaping pandora's box - another novel coronavirus.
283 *New Engl J Med*. 2020;382:1293-5. doi: 10.1056/NEJMp2002106
- 284 4. Fitzgerald G, Aitken P, Shaban RZ, Patrick J, Arbob P, McCarthy S, et al. Pandemic (H1N1
285 Influenza 2009 and Australian emergency departments: Implications for policy, practice and
286 pandemic preparedness. *Emerg Med Australas*. 2012;24:159-65. doi: 10.1111/j.1742-
287 6723.2011.01519.x
- 288 5. Tam CW, Pang EP, Lam LC, Chiu HF. Severe acute respiratory syndrome (SARS) in Hong Kong
289 in 2003: stress and psychological impact among frontline healthcare workers. *Psychol Med*.
290 2004;34:1197-204. doi: 10.1017/s0033291704002247
- 291 6. Wu P, Fang Y, Guan Z, Fan b, Kong J, Yao Z, et al. The psychological impact of the SARS
292 epidemic on hospital employees in China: exposure, risk perception, and altruistic acceptance of risk.
293 *Can J Psychiat*. 2009;54:302-311. doi: 10.1177/070674370905400504
- 294 7. Zhang C, Yang L, Liu S, Ma S, Wang Y, Cai Z, et al. Survey of insomnia and related social
295 psychological factors among medical staff involved in the 2019 novel coronavirus disease outbreak.
296 *Front Psychiatry*. 2020;11:306. doi: 10.3389/fpsyt.2020.00306

- 297 8. Zhou Y, Yang Y, Shi T, Song Y, Zhou Y, Zhang Z, et al. Prevalence and demographic correlates
298 of poor sleep quality among frontline health professionals in Liaoning province, China during the
299 COVID-19 outbreak. *Front Psychiatry*. 2020 Provisionally accepted. doi: 10.3389/fpsyt.2020.00520
- 300 9. Zhu J, Sun L, Zhang L, Wang H, Fan A, Yang B, et al. Prevalence and influencing factors of
301 anxiety and depression symptoms in the first-line medical staff fighting against COVID-19 in Gansu.
302 *Front Psychiatry*. 2020 <https://doi.org/10.3389/fpsyt.2020.00386>
- 303 10. Shen X, Zou X, Zhong X, Yan J, Li L. Psychological stress of ICU nurses in the time of COVID-
304 19. *Crit Care*. 2020;24:200. doi: 10.1186/s13054-020-02926-2
- 305 11. Tolomiczenko GS, Kahan M, Ricci M, Strathern L, Jeney C, Patterson K, et al. SARS: coping
306 with the impact at a community hospital. *J Adv Nurs*. 2005;50:101-10. doi: 10.1111/j.1365-
307 2648.2005.03366.x
- 308 12. Geoffroy PA, Le Goanvic V, Sabbagh O, Richoux C, Dufayet G, Lejoyeux M. Psychological
309 support system for hospital workers during the Covid-19 outbreak: rapid design and implementation
310 of the Covid-Psy hotline. *Front Psychiatry*. 2020 Provisionally accepted. doi:
311 10.3389/fpsyt.2020.00511
- 312 13. Figueroa CA, Aguilera A. The need for a mental health technology revolution in the COVID-19
313 pandemic. *Front Psychiatry*. 2020 Provisionally accepted. doi: 10.3389/fpsyt.2020.00523
- 314 14. Gómez-Urquiza JL, De la Fuente-Solana EI, Albendín-García L, Vargas-Pecino C, Ortega-
315 Campos EM, Cañadas-De la Fuente GA. Prevalence of Burnout Syndrome in Emergency Nurses: A
316 Meta-Analysis. *Crit Care Nurse*. 2017;37:e1-e9. doi: 10.4037/ccn2017508.
- 317 15. See KC, Zhao MY, Nakataki E, Chittawatanarat K, Fang WF, Faruq MO, et al. Professional
318 burnout among physicians and nurses in Asian intensive care units: a multinational survey. *Intensive*
319 *Care Med*. 2018;44:2079-2090. doi: 10.1007/s00134-018-5432-1.
- 320 16. Lama Bakhamis, David P. Paul III, Harlan Smith, et al. Still an Epidemic: The Burnout
321 Syndrome in Hospital Registered Nurses. *Health Care Manag (Frederick)*. 2019;38:3-10. doi:
322 10.1097/HCM.0000000000000243.
- 323 17. Liu X, Kakade M, Fuller CJ, Fan B, Fang Y, Kong J, et al. Depression after exposure to stressful
324 events: lessons learned from the severe acute respiratory syndrome epidemic. *Compr Psychiatry*.
325 2012;53:15-23. doi: 10.1016/j.comppsy.2011.02.003
- 326 18. Zhang Y. Strengthening the Power of Nurses in Combating COVID-19. *J Nurs Manag*. 2020
327 online ahead of print. doi: 10.1111/jonm.13023
- 328 19. Zhang Y, Sun Z, Latour JM, Hu B, Qian J. Hospital response to the COVID-19 outbreak: The
329 experience in Shanghai, China. *J Adv Nurs*. 2020 online ahead of print. doi: 10.1111/jan.14364
- 330 20. von Elm E, Altman DG, Egger M, Pocock SJ, Gotsche PC, Vandenbroucke JP. The
331 Strengthening the Reporting of Observational Studies in Epidemiology (STROBE) Statement:
332 guidelines for reporting observational studies. *Lancet*. 2007;370:1453-7. doi: 10.1016/S0140-
333 6736(07)61602-X

21. Lee SH, Juang YY, Su YJ, Lee HL, Lin YH, Chao CC. Facing SARS: Psychological impacts on SARS team nurses and psychiatric services in a Taiwan general hospital. *Gen Hosp Psychiatry*. 2005;27:352-8. doi: 10.1016/j.genhosppsych.2005.04.007
22. Maslach C, Jackson SE, Leiter MP. Maslach Burnout Inventory: 3rd edition. In Zalaquett CP, Wood RJ. (Eds), *Evaluating stress: A book of resources*. Lanham, MD: Scarecrow Press Inc. 1997:191–218
23. Jiang H, Ma L, Gao C, Li T, Huang L, Huang W. Satisfaction, burnout and intention to stay of emergency nurses in Shanghai. *Emerg Med. J* 2017;34:448-53. doi: 10.1136/emered-2016-205886
24. World Medical Association. Declaration of Helsinki – Ethical principles for medical research involving human subjects. 2018. Retrieved from <https://www.wma.net/policies-post/wma-declaration-of-helsinki-ethical-principles-for-medical-research-involving-human-subjects/>
25. Kim Y. Nurses' experiences of care for patients with Middle East respiratory syndrome-coronavirus in South Korea. *Am J Infect Control*. 2018;46:781-7. doi: 10.1016/j.ajic.2018.01.012.
26. Hall LM, Angus J, Peter E, O'Brien-Pallas L, Wynn F, Donner G. Media portrayal of nurses' perspectives and concerns in the SARS crisis in Toronto. *J Nurs Scholarship*. 2003;35:211-6. doi: 10.1111/j.1547-5069.2003.00211.x
27. Chan AO, Huak CY. Psychological impact of the 2003 severe acute respiratory syndrome outbreak on health care workers in a medium size regional general hospital in Singapore. *Occup Med (Lond)*. 2004;54:190-6. doi: 10.1093/occmed/kqh027
28. Imai H, Matsuishi K, Ito A, Mouri K, Kitamura N, Akimoto K, et al. Factors associated with motivation and hesitation to work among health professionals during a public crisis: A cross sectional study of hospital workers in Japan during the pandemic (H1N1) 2009. *BMC Public Health*. 2010;10:672. doi: 10.1186/1471-2458-10-672
29. Alsubaie S, Hani Temsah M, Al-Eyadhy AA, Gossady I, Hasan GM, Al-Rabiaah A, et al. Middle East Respiratory Syndrome coronavirus epidemic impact on healthcare workers' risk perceptions, work and personal lives. *J Infect Dev Ctries*. 2019;13:920-6. doi: 10.3855/jidc.11753
30. Khalid I, Khalid TJ, Qabajah MR, Barnard AG, Qushmaq IA. Healthcare workers emotions, perceived stressors and coping strategies during a MERS-CoV outbreak. *Clin Med Res*. 2016;14:7-14. doi: 10.3121/cmr.2016.1303
31. Chen Q, Liang M, Li Y, Guo J, Fei D, Wang L, et al. Mental health care for medical staff in China during the COVID-19 outbreak. *Lancet Psychiat*. 2020;7:e15-e16. doi: 10.1016/S2215-0366(20)30078-X
32. Wu P, Liu X, Fang Y, Fan B, Fuller CJ, Guan Z, et al. Alcohol abuse/dependence symptoms among hospital employees exposed to a SARS outbreak. *Alcohol Alcohol*. 2008;43:706-12. doi: 10.1093/alcalc/agn073
33. Su TP, Lien TC, Yang CY, Su YL, Wang JH, Tsai SL, et al. Prevalence of psychiatric morbidity and psychological adaptation of the nurses in a structured SARS caring unit during outbreak: a

- 371 prospective and periodic assessment study in Taiwan. *J Psychiatr Res.* 2007;41:119-30. doi:
372 10.1016/j.jpsychires.2005.12.006
- 373 34. Lee AM, Wong JG, McAlonan GM, Cheung V, Cheung C, Sham PC, et al. Stress and
374 psychological distress among SARS survivors 1 year after the outbreak. *Can J psychiat.*
375 2007;52:233-40. doi: 10.1177/070674370705200405
- 376 35. McAlonan GM, Lee AM, Cheung V, Cheung C, Tsang KWT, Sham PC, et al. Immediate and
377 sustained psychological impact of an emerging infectious disease outbreak on health care workers.
378 *Can J Psychiat Revue.* 2007;52:241-7. doi: 10.1177/070674370705200406
- 379 36. Huang L, Harsh J, Cui H, Wu J, Thai J, Zhang X, et al. A randomized controlled trial of balint
380 groups to prevent burnout among residents in China. *Front Psychiatry.* 2019;10:957. doi:
381 10.3389/fpsyt.2019.00957
- 382 37. Munnangi S, Dupiton L, Boutin A, Angus LDG. Burnout, perceived stress, and job satisfaction
383 among trauma nurses at a Level I safety-net trauma center. *J Trauma Nurs.* 2018;25:4-13. doi:
384 10.1097/JTN.0000000000000335
- 385 38. Wong ELY, Wong SYS, Lee N, Cheung A, Griffiths S. Healthcare workers' duty concerns of
386 working in the isolation ward during the novel H1N1 pandemic. *J Clin Nurs.* 2012;21:1466-75. doi:
387 10.1111/j.1365-2702.2011.03783.x
- 388 39. Wong TW, Yau JK, Chan CL, Kwong RS, Ho SM, Lau CC, et al. The psychological impact of
389 severe acute respiratory syndrome outbreak on healthcare workers in emergency departments and
390 how they cope. *Eur J Emerg Med.* 2005;12:13-8. doi: 10.1097/00063110-200502000-00005
- 391 40. Lancee WJ, Maunder RG, Goldbloom DS, Coauthors for the Impact of the SARS Study.
392 Prevalence of psychiatric disorders among Toronto hospital workers one to two years after the SARS
393 outbreak. *Psychiatr Serv.* 2008;59:91-5. doi: 10.1176/ps.2008.59.1.91
- 394 40. Martinese F, Keijzers G, Grant S, Lind J. How would Australian hospital staff react to an avian
395 influenza admission, or an influenza pandemic? *Emerg Med Australas.* 2009;21:12-24. doi:
396 10.1111/j.1742-6723.2008.01143.x
- 397 41. Dykema J, Jones NR, Piché T, et al. Surveying clinicians by web: Current issues in design and
398 administration. *Eval Heal Prof.* 2013;36:352-81. doi: 10.1177/0163278713496630
- 399 42. Klabunde CN, Willis GB, McLeod CC, Dillman DA, Johnson TP, Greene SM, et al. Improving
400 the quality of surveys of physicians and medical groups: A research agenda. *Eval Heal Prof.*
401 2012;35:477-506. doi: 10.1177/0163278712458283

402

403 **Conflict of Interest**

404 The authors declare that the research was conducted in the absence of any commercial or financial
405 relationships that could be construed as a potential conflict of interest.

406 **Author Contributions**

YZ, JML and CZ initiated the study. YZ, SC, JG, XH, JML contributed to the design of the study. CW, WP, JZ contributed to the data collection. JG, SC, YZ contributed to the data analysis and interpretation. YZ, SC and JML drafted the first manuscript. All authors contributed to manuscript revisions, read and approved the final version of the manuscript. All authors agree to be accountable for the content of the work.

Funding

No funding.

Acknowledgments

The authors like to express the sincere respect and greatest gratitude to our 110 nurses who have been fighting on the frontline during for the COVID-19 outbreak. We also thank all nurses generously in sharing their experience and emotions.

Data Availability Statement

The dataset is available from the corresponding authors upon request.

421 **Table 1.** Characteristics of participants (n=107)

Characteristics	n (%)
Age	
≤30 years	71 (66.36)
>30 years	36 (33.64)
Female	97 (90.65)
Married	45 (42.06)
Have Children	33 (30.84)
Education Degree	
College	32 (29.91)
Bachelor and above	75 (70.09)
Nursing Degree	
RN	86 (80.37)
APN or head nurse	21 (19.63)
Work experience	
≤8 years	72 (67.29)
>8 years	35 (32.71)
Working environments and work hours	
Quarantine areas	98 (91.59)
≤10 hours per week	31 (31.63)
10-20 hours per week	58 (59.18)
>20 hours per week	9 (9.19)
Semi-quarantine areas	44 (41.12)
COVID-19 free areas	27 25.23)

422 RN=registered nurse; APN=advanced practice nursing.

423 **Table 2.** Stressors and stress severity (n=107)

Items	n (%) ^a	mean (SD) ^b
Homesickness	103 (96.3)	1.97 (0.926)
Unsure how long the current working status will last	91 (85.0)	1.19 (0.791)
Worrying I might get infected myself	90 (84.1)	1.05 (0.664)
Prolonged wearing of protective equipment will damage my skin.	81 (75.7)	1.11 (0.850)
Discomfort caused by protective equipment	81 (75.7)	1.07 (0.832)
Uncertainty about when the epidemic will mitigate	81 (75.7)	1.01 (0.771)
Non-nursing tasks (cleaning, collecting garbage, make tea, etc.)	80 (74.8)	1.44 (1.100)
The epidemic may endanger my family members	80 (74.8)	0.98 (0.777)
Hearing about hospital workers who were infected or died	79 (73.8)	0.94 (0.750)
I might endanger co-workers due to my carelessness	75 (70.1)	0.94 (0.822)
Concerns of inadequate knowledge and capability to handle tasks	71 (66.4)	0.74 (0.604)
I might pass the virus to my family because of my occupation.	68 (63.6)	0.90 (0.879)
Emotional reactions of patients	65 (60.7)	0.71 (0.659)
I might put burden on colleagues due to my physical insufficiency	63 (58.9)	0.64 (0.635)
Patients' condition worsening	59 (55.1)	0.71 (0.659)
Fear of nosocomial transmission of virus	58 (54.2)	0.65 (0.715)
Delivering suboptimal nursing care because of inconvenience associated with wearing protective equipment	55 (51.4)	0.64 (0.756)
I might endanger patients due to my carelessness.	53 (49.5)	0.62 (0.748)
The conflict between nursing responsibility and personal safety	50 (46.7)	0.51 (0.589)
I might not work well with new colleagues (nurses and doctors)	41 (38.3)	0.42 (0.567)
Lacking proper work environment	40 (37.4)	0.45 (0.662)
Emotional reactions of patients' family	34 (31.8)	0.36 (0.554)
Emotional instability of colleagues	33 (30.8)	0.35 (0.568)
Unfamiliar with infection control regulations	33 (30.8)	0.34 (0.531)
Concerns over insufficient manpower	29 (27.1)	0.34 (0.629)
Lack of protective material supply	29 (27.1)	0.30 (0.518)
Unclear documentation & reporting policy	26 (24.3)	0.25 (0.458)
Criticism or blame from supervisors	23 (21.5)	0.21 (0.413)
Confusion of responsibilities between physicians and nurses	17 (15.9)	0.17 (0.400)
Presenting COVID-19-like symptoms myself	16 (15.0)	0.18 (0.472)
Colleagues presenting COVID-19-like symptoms	15 (14.0)	0.17 (0.468)

424 ^aNumber and proportion of a score ≥ 1 for each item; ^bSeverity was rated on a 4-points scale (0=not
425 at all; 1=slightly; 2=moderately; 3=very much), score of severity calculated as mean (SD).

426 **Table 3.** Coping strategies (n=107)

Items	n (%) ^a	mean (SD) ^b
Taking preventive measures (handwashing, wearing face masks, taking the temperature, etc.)	107 (100.0)	2.99 (0.097)
Actively learning about COVID-19 (symptoms, route of transmission)	107 (100.0)	2.87 (0.391)
Actively learning professional knowledge (including ECMO, ventilator, etc.)	107 (100.0)	2.82 (0.472)
Adjusting the attitude and facing the COVID-19 epidemic positively	107 (100.0)	2.79 (0.450)
Chatting with families and friends	107 (100.0)	2.76 (0.511)
Recreational activities (music, sports, safari, etc.)	107 (100.0)	2.75 (0.497)
Engaging in health-promoting activities (proper rest, exercise, balanced diet)	107 (100.0)	2.71 (0.550)
Seeking psychological support from colleagues	92 (86.0)	1.65 (1.047)
Seeking information regarding mental health	91 (85.0)	1.52 (1.040)
Participating Balint groups	88 (82.2)	1.13 (0.802)
Practicing relaxation methods (meditation, yoga, Taiji, etc.)	74 (69.2)	1.11 (1.022)
Expressing concerns and needs to supervisors	72 (67.8)	0.81 (0.715)
Limiting myself watching news related to COVID-19	40 (37.4)	0.59 (0.921)
Keeping myself busy to refrain from thinking about the epidemic	48 (44.9)	0.55 (0.704)
Taking adjuvant medication (sleep helper, etc.)	21 (19.6)	0.26 (0.588)
Releasing emotions by crying, screaming or throwing items	12 (11.2)	0.14 (0.444)

427 ^aNumber and proportion of a score ≥ 1 for each item; ^bFrequency of measures was rated on a four-
428 point scale (0=almost never; 1=sometimes; 2=often; 3=almost always), frequency of coping
429 strategies calculated as mean \pm SD.

430 **Table 4.** Effective support measures (n=107)

Items	n (%) ^a	mean (SD) ^b
Support from team leaders	107 (100.0)	2.94 (0.269)
Sufficient material supply	107 (100.0)	2.93 (0.315)
Allowance provided by government	107 (100.0)	2.91 (0.351)
Clear instruction on treatment procedures	107 (100.0)	2.91 (0.351)
Adequate knowledge of COVID-19 (transmission route, treatment, etc.)	107 (100.0)	2.82 (0.472)
Priority in career promotion	107 (100.0)	2.80 (0.522)
Senior staff sharing experience	107 (100.0)	2.71 (0.614)
Strict infection control procedures within the institution	106 (99.1)	2.84 (0.517)
Educational and training programs in the hospital	105 (98.1)	2.62 (0.722)
Appropriate schedule of shift	104 (97.2)	2.90 (0.387)
Enough rest time	104 (97.2)	2.88 (0.405)
Nutrition supplement from the organization	100 (93.5)	2.23 (0.957)
Encouragement from colleagues	99 (92.5)	2.67 (0.611)
Psychological services	96 (89.7)	1.86 (1.041)

431 ^aNumber and proportion of a score ≥ 1 for each item; ^bEffectiveness of measures was rated on a four-
 432 point scale (0=not effective; 1=mildly effective; 2=moderately effective; 3=very effective), score of
 433 perceived effectiveness calculated as mean (SD).

434 **Table 5.** Burnout inventory of participants (n=107)

Dimension	n (%)
Emotional Exhaustion, mean (SD)	12.27 (7.14)
Mild (scores ≤ 16)	84 (78.5)
Moderate (scores 17~26)	17 (15.9)
Severe (scores ≥ 27)	6 (5.6)
Depersonalization, mean (SD)	2.07 (2.78)
Mild (scores ≤ 6)	99 (92.5)
Moderate (scores 7~12)	6 (5.6)
Severe (scores ≥ 13)	2 (1.9)
Lack of Personal Accomplishment*, mean (SD)	16.44 (8.36)
Mild (scores ≤ 9)	20 (18.7)
Moderate (scores 10~16)	35 (32.4)
Severe (≥ 17)	52 (48.6)

435 *Lack of Personal Accomplishment reversed score (max score is 48)

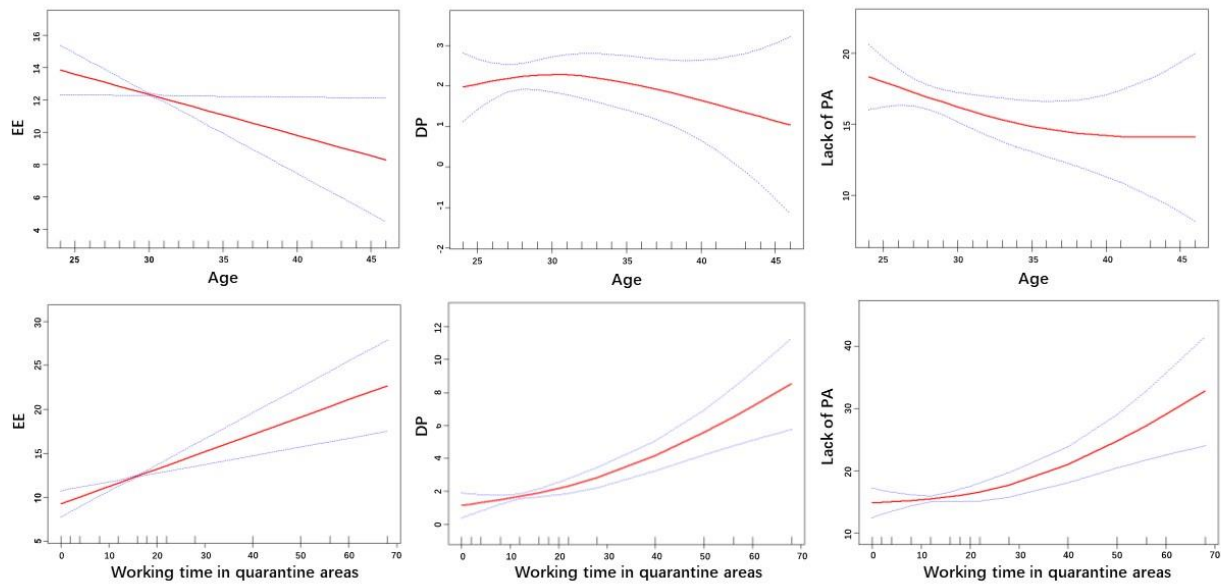


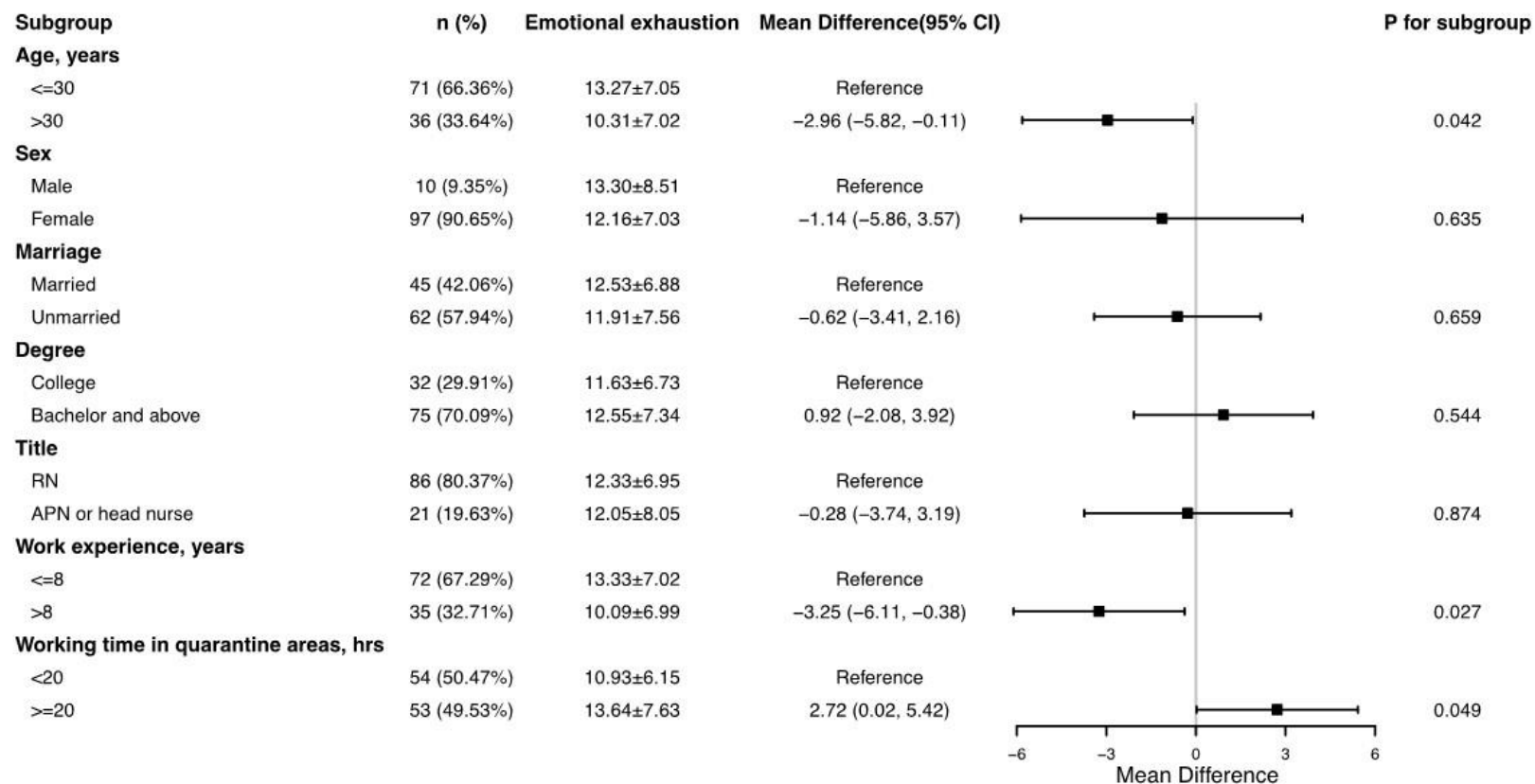
Figure 1. Relationship between age, working time in quarantine areas and three subscales of burnout. EE=Emotional Exhaustion; DP=Depersonalization; PA=Lack of Personal Accomplishment.

Supplementary Material 1

Stress, burnout, and coping strategies of frontline nurses during the COVID-19 epidemic in Wuhan and Shanghai, China

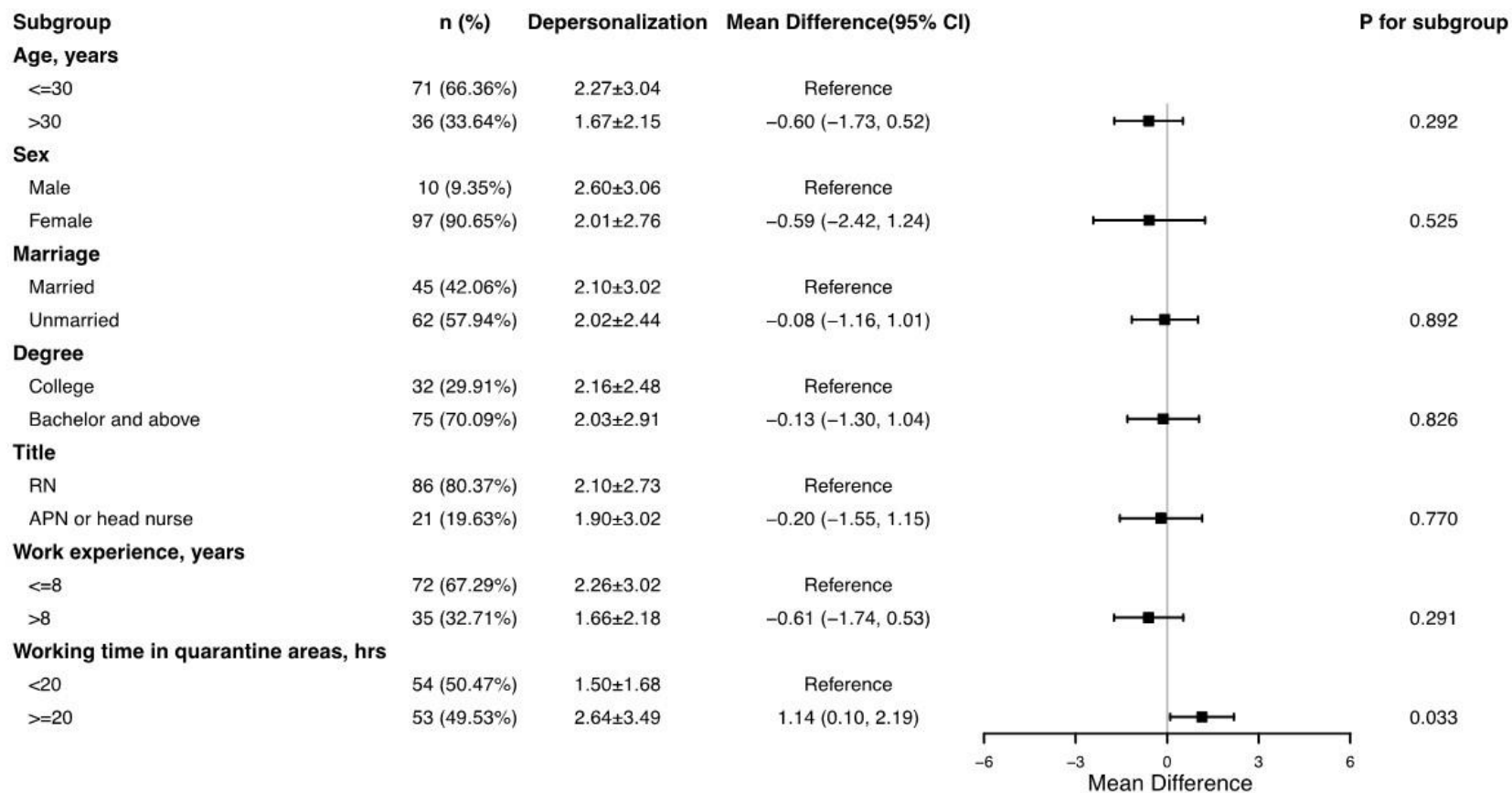
Yuxia ZHANG, Chunling WANG, Wenyan PAN, Jili ZHENG, Jian GAO, Xiao HUANG, Shining CAI, Yue ZHAI, Jos M. LATOUR,
Chouwen ZHU

Supplementary Figures 1a, 1b, 1c



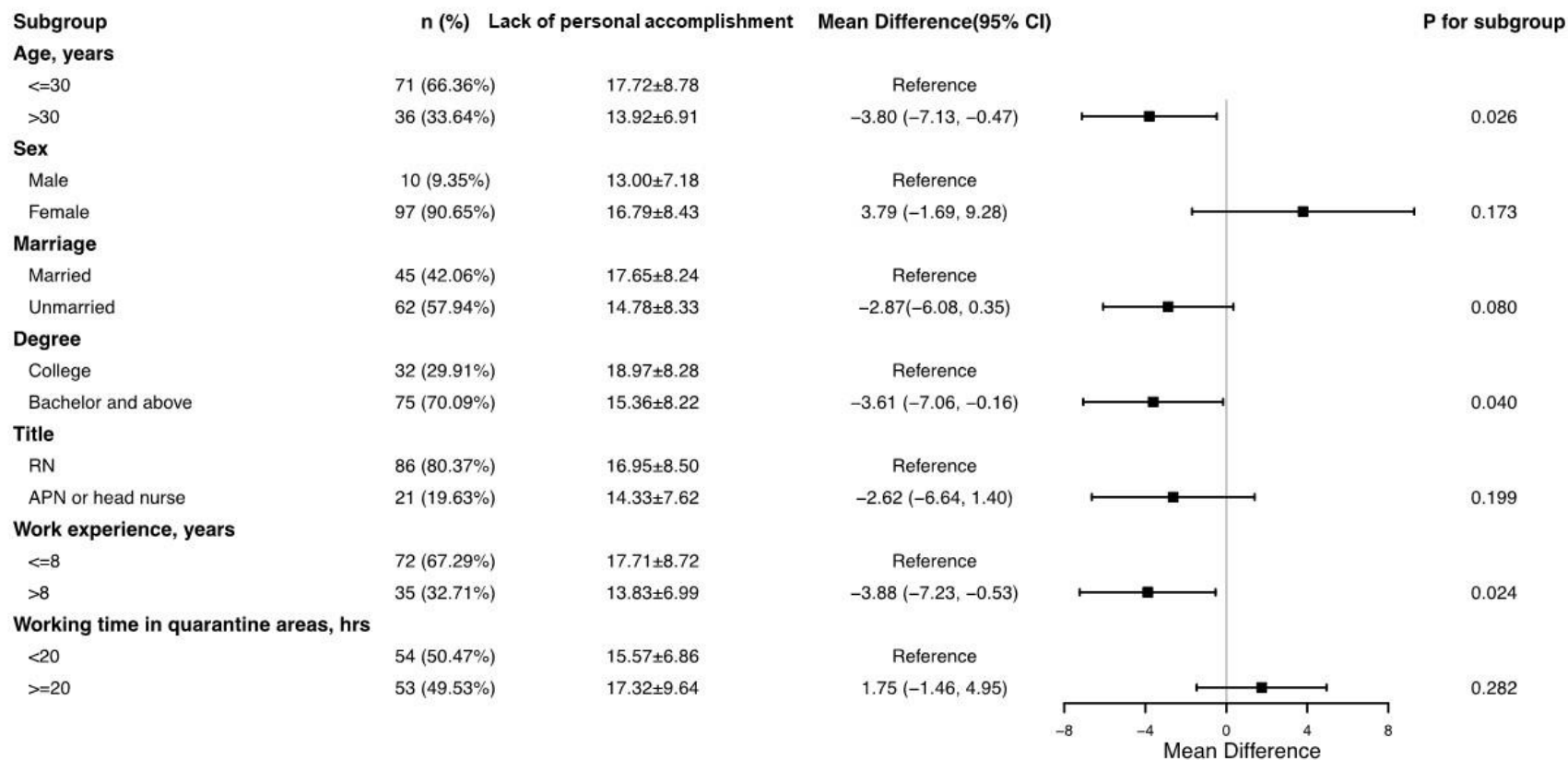
Supplementary Figure 1a. Subgroup analysis burnout subscale Emotional Exhaustion.

RN=registered nurse; APN=Advanced Practice Nurse; hrs=hours



Supplementary Figure 1b. Subgroup analysis burnout subscale Depersonalization.

RN=registered nurse; APN=Advanced Practice Nurse; hrs=hours



Supplementary Figure 1c. Subgroup analysis burnout subscale Lack of Personal Accomplishment.
 RN=registered nurse; APN=Advanced Practice Nurse; hrs=hours